

<u>arverne</u>

Sub-surface solutions for the energy transition

June 2023

Disclaimer (1/2)



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Arverne Group and Transition management





Arverne Group



Pierre Brossollet CEO & Founder of Arverne Group

- 20+ years of experience in field & management positions at Total, Maurel & Prom and SMP Drilling
- Initiator and founder of Arverne Group



Guillaume Borrel
CEO Lithium de
France

 25+ years of international experience in field engineering & management positions at Schlumberger



Sebastien Renaud
Deputy CEO and CFO
of Arverne Group

 25+ years of experience in energy transition, corporate finance and venture capital



Transition



Xavier Caïtucoli

- Co-founder, CEO of Transition and member of the Board of Directors
- Co-founder and CEO of Direct Energie
- Subsequently Senior VP Power & Gas Europe at Total



Erik Maris

- Co-founder of Transition and Member of the Board of Directors
- Advisory Partner at Advent International
- Co-founder and co-CEO of French M&A boutique Messier Maris & Associés
- Former co-Head of Lazard France

Selected professional & transaction experiences



Fabrice Dumonteil

- Founder, Chairman and CEO of Eiffel Investment Group, managing company of Eiffel Essentiel SLP (co-founder of Transition)
- Former CFO of Neuf Cegetel

Selected professional & transaction experiences

















Morgan Stanley



Transaction overview: public listing of Arverne Group through its merger with Transition







Entreprise à Mission since February 2022

- Top-tier know-how to unlock the potential of subsurface resources by developing them sustainably for an efficient energy transition while increasing regional prosperity
- Growing player in the energy transition space, focused on geothermal energy production and lithium extraction
- Fully integrated across the entire value chain, from exploratory drilling to production and commercialization of geothermal heat and lithium
- Lithium dedicated entity backed by committed cornerstone shareholders (e.g. Equinor and Norsk Hydro)
- Skilled and experienced management team fully committed to long-term value creation



- Strong track record of the founders in both the energy transition sector and management of listed companies
- Aimed at creating long-term value alongside the management
- Willing to list Arverne Group on regulated market and provide access to diversified financial sources
- Implement a complementary governance structure in line with market best practices

- Secure >€130m of gross proceeds to fund the group's equity needs until 2025¹
- Primary proceeds only
- Strong financial commitment from sponsors (including bridge to merger already implemented)
- Transaction expected to close in September/October 2023
- · Listing on Euronext Paris (professional segment)

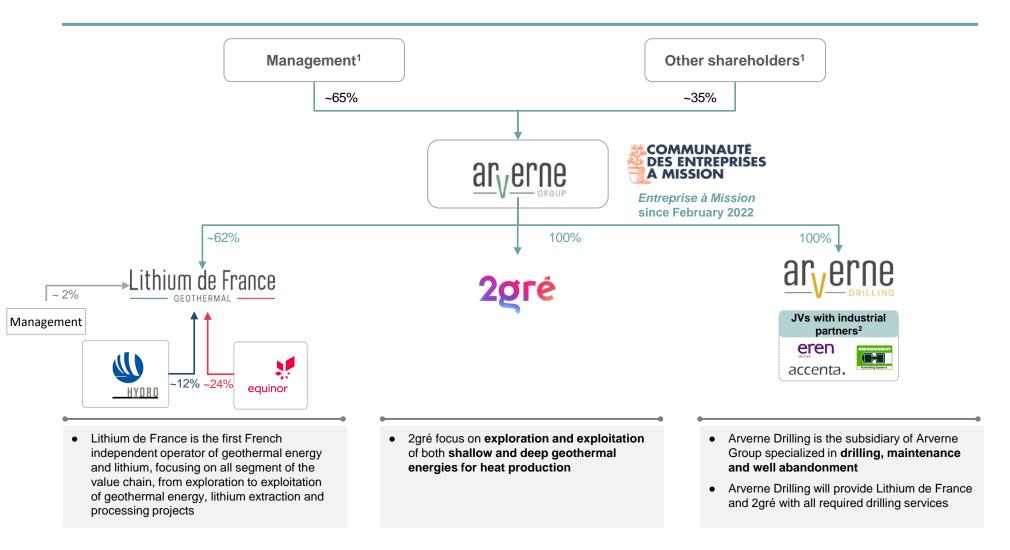


"Through its unique know-how, Arverne Group unleashes the potential of geo-resources and sustainably develops them to accelerate an efficient energy transition and the prosperity of territories."



Arverne Group: a purpose-driven integrated operator with world class partnerships



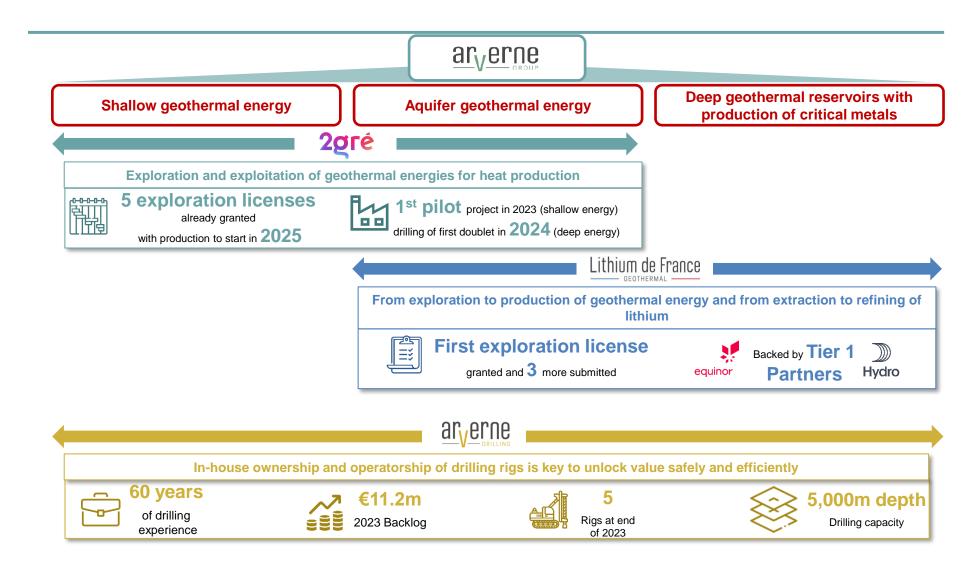


Notes

- . Before combination with Transition
- DrillDeep (JV Arverne Group/HerrenKnecht) and DrillHeat ((JV Arverne Group/Eren/Accenta) both will be transferred to Arverne Drilling Strictly Confidential

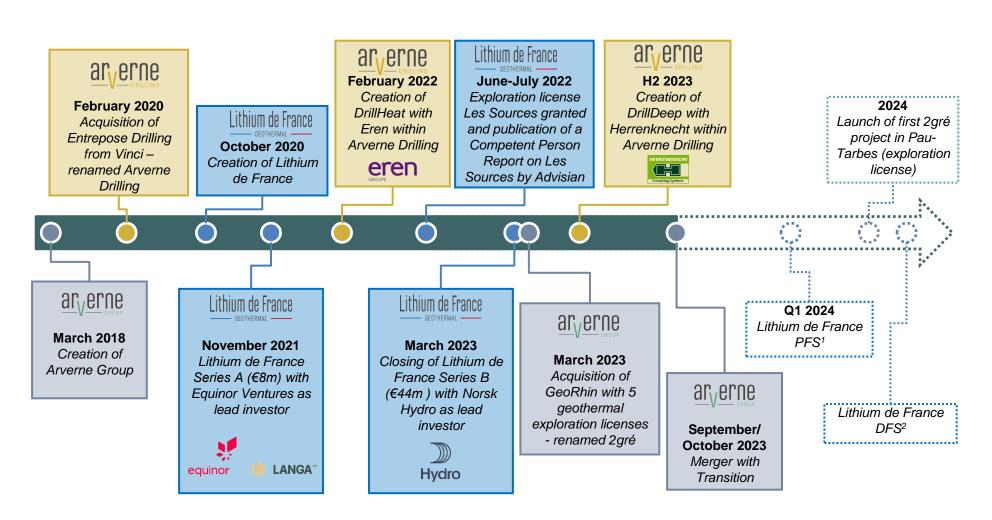
Arverne Group: a fully-integrated and well-established company active across the entire value chain of geothermal heat and lithium





Arverne Group has already reached many milestones, through collaborations and the backing from world-class parties





Notes

- 1 Pre-Feasibility Study
- 2 Definitive Feasibility Study

Arverne Group's Ambition



Decarbonize Europe heat energy and support EV battery production through its access to a strategic drilling fleet



~€11.2m



~€200-350m⁴

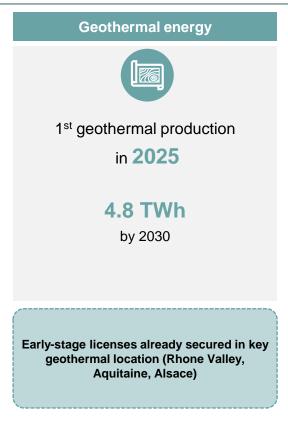


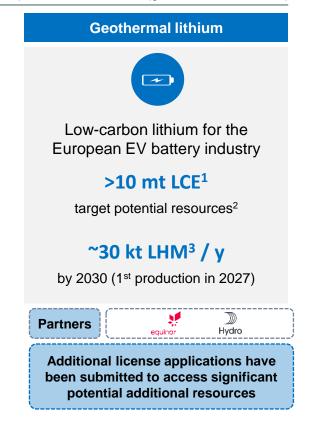
~€800-1,150m⁴

2023 backlog (drilling) 2027e Revenues (mostly geothermal)

2030e Revenues (geothermal and lithium)

Drilling Key strategic advantage from a proprietary rig fleet rigs end of rigs end of rigs end of 2022 2023 2024 **Partners** Clients





Source Arverne Group

- Lithium Carbonate Equivalent
- 2 Based on Advisian estimates on Les Sources Exclusive Licenses to Prospect and Strasbourg Exclusive Licenses to Prospect
- 3 Lithium Hydroxide Monohydrate
- Range based on a sensitivity of +/-20% with a mid point at €25,000/t LHM and €65/MWh for 2gré heat sales price and €45/MWh for Lithium de France heat sales price

 Strictly Confidential

Invest in an energy transition leader focusing on geothermal and lithium





The European market provides a robust backdrop, fueled by structural mega trends

- Strong government support through European policies as geothermal energy will be key for Europe's net zero trajectory
- Electrification of the automotive sector alongside Europe's sovereignty and independence objectives provide solid tailwinds for the low-carbon battery-grade lithium industry in Europe



A set-up suited to unlock the potential of subsurface resources

- Active throughout the entire value chain of geothermal heat and lithium, with a dual positioning in geothermal
 operations alongside an integrated lithium business model
- Proprietary drilling rigs fleet with over 60 years of experience, maximizing exploration efficiency



A seasoned management team combined with world-class partners

- Experienced management with over 170+ combined years of experience
- Equinor, one of the leading energy company, is a shareholder of Lithium de France since 2021 and a strategic partner; Norsk Hydro invested in 2023 in Lithium de France Series B
- Existing key partnerships with strategic companies such as Eren and Herrenknecht



A tangible & high-quality pipeline of geothermal and lithium projects to support growth

- A promising and diverse portfolio of geothermal and lithium licenses either granted (6) or under examination (5)
- First geothermal energy production scheduled for 2025 and first lithium production expected in 2027



A unique exposure to the subsurface energy transition with long-term sustainable cash flows

- Seeking long-term licenses to secure future cash-flows (30y average for deep geothermal and 15y for shallow geothermal)
- First cash-flow generation from both geothermal and lithium activities planned respectively for 2025 and 2027
- Progressive capex roll-out throughout 2030, supported by the early geothermal business ramp-up and financed through cash-flows, project finance debt, subsidies and equity



1

What we do?

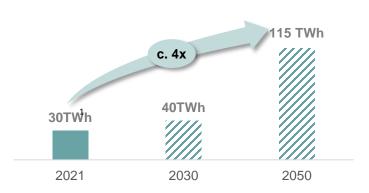
Developing subsurface resources to solve key energy transition challenges

Subsurface has abundant resources to address key energy transitions needs



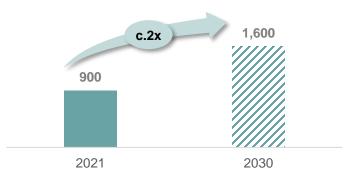
Geothermal energy potential in France

Heat production evolution



Source Plan Geothermie

Heating networks evolution

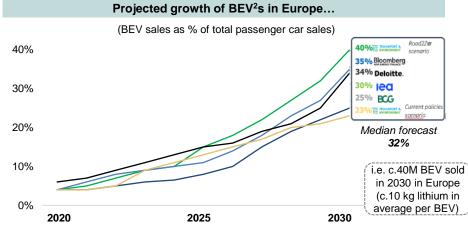


Source FEDENE SNCU Enquête des réseaux de chaleur et de froid Édition 2022 Données 2021 brgm.frc

Notes

- In 2021, geothermal heat represented 5.5% of heating production of heating networks (c.2 TWh) and 1% of heating production globally (c. 6 TWh) Strictly Confidential
- Battery Electric Vehicle

EV expansion represents a significant opportunity for Lithium



Source Bloomberg: NEF Electric Vehicle Outlook 2020

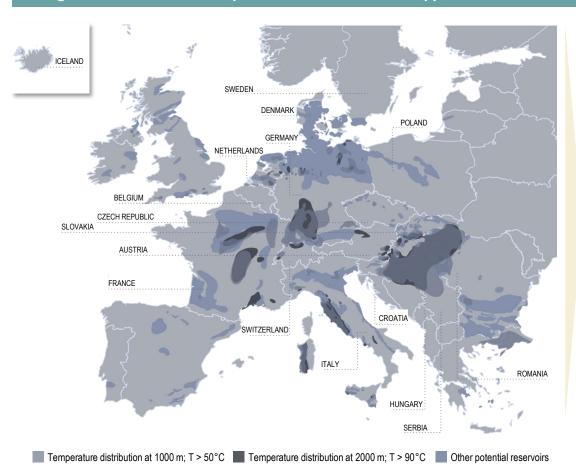


Source IEA

Beyond France, geothermal energy poised to be a key pillar of Europe's net zero trajectory



Main geothermal areas in Europe should create massive opportunities for the sector



Europe to spend \$7.4 billion on geothermal heating by 2030

Geothermal heating capacity to reach 6.2 GWt¹ by 2030

Geothermal heat through future district heating available for more than 25% of the EU population

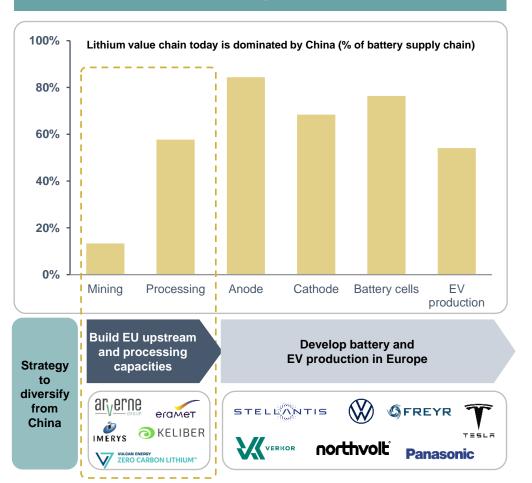
Goal of doubling current deployment rate of heat pumps, with a target of 10 million units over the next 5 years

Strictly Confidential

Arverne Group geothermal lithium operations serve Europe's sovereignty and independence objectives in the EV sector



A critical part of a European battery value chain...



...to support the European car industry



RENAULT

"The Renault brand aims to have the greenest mix in the European market in 2025, with [...] up to 90 percent battery electric vehicles mix in 2030"



"Battery cell is the combustion chamber of the future [...]. Our focus is on the development of future technologies"



"Volkswagen is working very closely with battery suppliers to ensure the use of sustainably mined lithium in the supply chain"



"Lithium is one of the key raw materials for electromobility"



"Lithium, nickel, manganese and cobalt. These are the four key minerals that make up the heart of the electric car"

Source IEA July 2022 Source Companies websites



2

How we do it?

Building on strong subsurface and drilling know-how to safely and sustainably execute Arverne Group's ambitious business plan

Arverne Group builds on strong subsurface and energy know-how...





Pierre Brossollet (20+ years of experience): CEO & Founder of Arverne Group



Guillaume Borrel (25+ years of experience): CEO of Lithium de France



Sébastien Renaud (25+ years of experience): Deputy CEO & CFO of Arverne Group



Damien Bevillon (25+ years of experience): CTO of Arverne Group and acting CEO of 2gré



Marianne Daryabegui (25+ years of experience): CFO of Lithium de France



Guillaume Tarnaud (20+ years of experience): Development Director and acting CEO of DrillHeat



Loïc Haslin (20+ years of experience): CEO of Arverne Drilling



Frédérique Barthélémy (20+ years of experience): Impact & Engagement Director



Emeline Othax (10+ years of experience): Deputy CFO of Arverne Group

















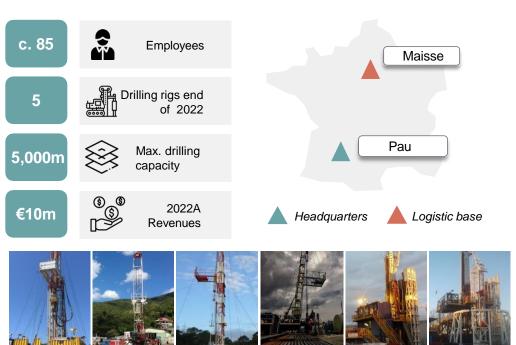


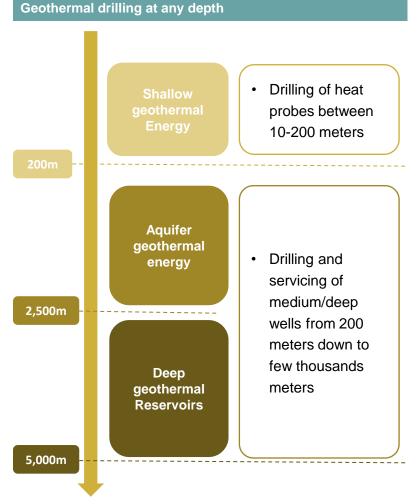
Arverne Drilling: a strategic tool for Arverne Group's ambition



Business description

- Serves the group's companies in their drilling needs
- Importance of a proprietary drilling tool to guarantee the control of rig availability and timing of drilling operations
- Partnership with a Herrenknecht, a German manufacturer of drilling equipment, with a strong industrial and innovation capacity, allowing the complete renewal of the fleet with specifically designed machinery for the geothermal markets





Source Arverne Group

2gré: aiming to become one of the leading European operator in geothermal heat, with stable and sustainable revenues



Deep geothermal energy

30 yearsaverage duration of offtake contracts

Up to 15 new projects per year

Available subsidies for new projects



Deep geothermal 1,000-4,000m Temperature: 50°C to 150°C Heating network for cities Acquisition of Georhin 5 licenses

Ambition to drill the first doublet in 2024

Additional licenses to be launched in lle-de-France

Partnership with leading heating networks operators

15 doublets per year targeting all geological geothermal basins in France

Potential to target additional regions in Europe

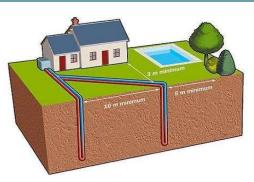
Objective: becoming one of the geothermal leaders in heating networks over the next 10 years, with a production of 1.8 TWh/y targeted in 2030

Shallow geothermal energy

15 yearsaverage duration of offtake contracts

Hundreds of new projects per year

Numerous aids in the context of energy transition



GMI drilling: <200m Temperature: 10°C to 20°C Heating & Cooling No need for permitting

One pilot project in 2023

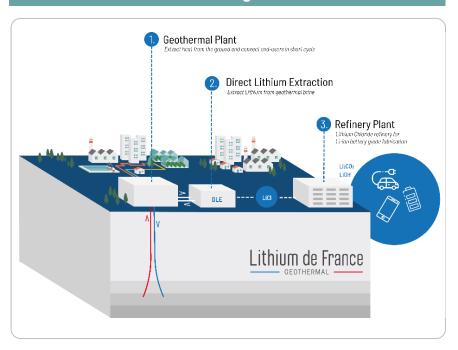
Increasing number of new projects per year from 2023

Objective: drilling of probes producing 250 MWh/year in 5 years

Lithium de France: aiming to become a leading producer of low carbon battery-grade Lithium in Europe



Lithium de France integrated dual model



- Environmentally-friendly lithium extraction from geothermal brines
- Battery-grade lithium salts production
- Low footprint and environmental impact

First exploration license granted (Les Sources – 171km²), with 3 more pending

1st 3D exploration campaign of *Les Sources* successfully completed

Indicated resources of 3.7mt LCE¹ for Les Sources

Strategic and cooperation agreement with Equinor



Main shareholders







23 employees

Grants and loans provided by BPI in 2022



France 2030 grant obtained in 2023 under the call for projects « Solutions et Technologies Innovantes pour les Batteries »



Source Arverne Group

Arverne Group has already secured a significant growth pipeline thanks to its on-the-ground presence and exploration expertise



- 1 Lithium de France exploration license granted
- 2 Lithium de France exploration licenses submitted²
 - Les Poteries³ (366 km²)

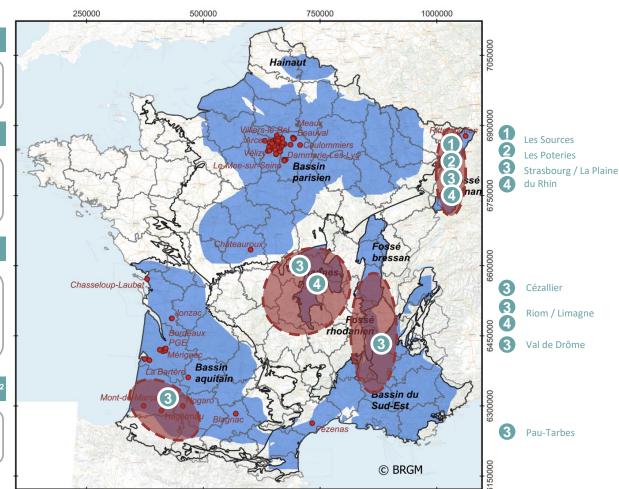
Les Sources¹ (171 km²)

- Les Sources Alcalines¹ (171 km²)
- Les Poteries Minérales³ (151 km²)
- **3** Exploration license granted to recently acquired GeoRhin
 - Cézallier (587 km²)
 - Val de Drôme (487 km²)
 - Pau-Tarbes (442 km²)
 - Strasbourg⁴ (573 km²)
 - Riom⁵ (495 km²)
- (4) Exploration license submitted by recently acquired GeoRhin²
 - La Plaine du Rhin⁴ (573 km²)
 - Bassin de Limagne⁵ (707 km²)
 - Lithium

Geothermal

Source Arverne Group Notes

- 1 Les Sources (geothermal) and Les Sources Alcalines (lithium) have the same perimeter
- 2 Areas of submitted exploration licenses could be subject to potential changes depending on administrative decisions
- Strasbourg (geothermal) and Plaine du Rhin (lithium) have the same perimeter
 Riom (geothermal) and Bassin de Limagne (lithium) have the same perimeter
- 3 Les Poteries Minérales (lithium) is part of Les Poteries (geothermal) perimeter



Secured growth pipeline: geothermal & lithium potential



				Lithium de	France	2gr	ž .
6-12 months	1	Targeting	 Assess all existing data on reservoirs, geology In-house modelling Prospective 	Several ta	rgets	Several additional geothermal exploration licenses c.50 projects ¹	n.a.
6 months	2	Exploration license submitted	Filling all administrative documentsRegulatory managementLocal community engagement	Les Pote Les Sources A Les Poteries M	Alcalines	2 lithium exploration licenses associated to 2 granted geothermal exploration licenses	1,280 km²
12-18 months	3	Exploration license granted	Run 3D seismic campaignDesign full reservoir modelDrilling plan designExploration wells completion	Les Sources	171 km² kt LHM³/year 3.7 mt LCE⁴ c.1 TWh/year	5 geothermal exploration licenses	2,584 km²
25-50 years	4	Exploitation	 Completion of all surface & subsurface investments Production Commercialization 	Above pipeline supports 2030 objectives			

Source Arverne Group

- Project means geothermal production center
- Including recently acquired GeoRhin
- 3 Lithium Hydroxide Monohydrate
- 4 Indicated resources (JORC standard)

Sustainability is at the heart of Arverne Group development and strategy



Our purpose is enshrined in our bylaws:

"Through its unique know-how, Arverne group unleashes the potential of geo-resources and sustainably values for a pragmatic energy transition and the prosperity of territories"

1. Committed to the Planet

Act as a bold energy specialist to defend a pragmatic energy transition



- Produce renewable energy and green lithium
- Preserve natural resources
- Reduce our carbon footprint



2. Committed to People

Encourage a virtuous society by relying on women and men within the company and the territories



- Ensure Health and Safety for everyone
- Promote employees well being / Diversity and Inclusion
- Create local value for host regions
- Engage with our communities





3

Why invest in Arverne Group?

Uniquely positioned subsurface specialist to deliver on critical energy transition ambitions to Europe

Arverne Group has strong economic perspectives





€11m

Backlog for 2023

6 deep drilling rigs in 2027

8 deep drilling rigs in 2030

31 shallow drilling machines in 2027 - 290 km of probes per year 49 shallow drilling machines in 2030 - 480 km of probes per year

2gré

~0.5 TWh⁵ in 2027 (1st production in 2025)

~1.8 TWh⁵ in 2030 with 50 projects

~6.5 €/MWh Opex

~€600m Capex⁴

to reach full production

Lithium de France

~3.0 TWh in 2030

(1st production in 2025)

~30 kt LHM¹ in 2030² (1st production in 2027)

~5,000 €/t LHM¹ Opex³
~6.5 €/MWh Opex³

~€1,800m Capex⁴

to reach full production

Source Arverne Group

Notes

- 1 Lithium Hydroxide Monohydrate
- Including Les Sources, Les Poteries and Strasbourg Exclusive Licenses to Prospect
- 3 From first production
- 4 Initial gross Capex before any subsidies, debt funding and organic cash flow generation
- 5 Excluding shallow geothermal energy

Arverne Group investment milestones and financing strategy

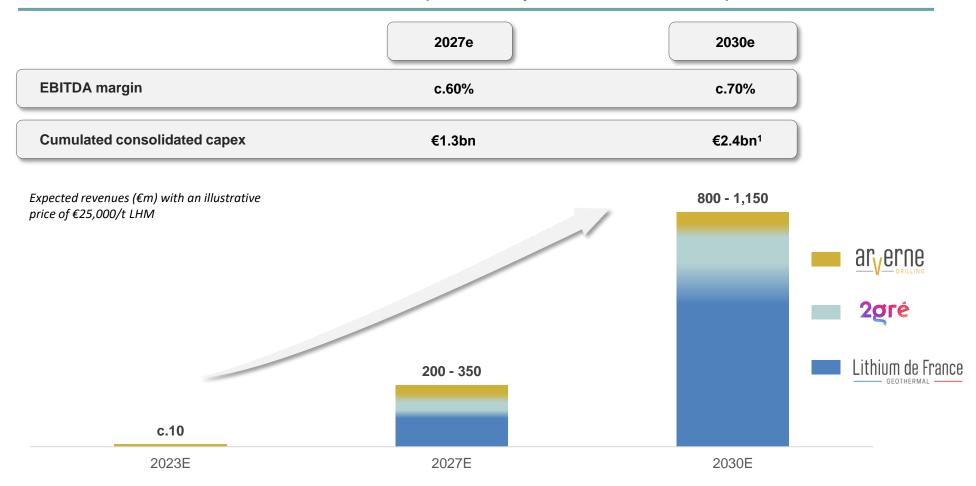


		2023 - 2025	2026 - 2028	2029 - 2031	Key financing assumptions	
		c.€250m gross Capex	c.€1,400m gross Capex	c.€750m gross Capex	Arverne Group:	
Uses	Exploration	✓	✓	✓	 >€130m of gross proceeds from 	
	Permitting	✓	✓	✓	Transition covering equity needs until 2025	
	PFS	✓			Lithium de France:	
	DLE¹ demo	✓			 Serie B (€44m) closed in March 2023 	
	Wells drilling	✓	✓	✓	 Mix of subsidies on geothermal and project finance with target gearing ~60% 	
	Geothermal units	✓	✓	✓		
	DLE¹ units		✓	✓	 Cash flow generation starting in 2025 	
	Refinery		✓	✓	 Equity raising as necessary 	
					2gré:	
Key milestones		Lithium de France PFS (Q1 2024)	• 1st production of lithium (2027)		 Mix of subsidies and project finance with target gearing ~60% 	
		• 1st doublet Lithium de France (2025)		 Cash flow generation starting in 2025 		
		1st production of geothermal energy (2025)			 Equity raising as necessary 	

A robust and attractive growth potential



Resilient business model with attractive profitability and balanced risk profile



Source Arverne Group

Notes

1 In 2031e



Appendices

Strictly Confidential 28

A structured business organisation built around the expertise and ownership of rigs, addressing all entry barriers



arverne

Shallow geothermal energy

- Can be installed on a vast majority of the French territory, on new or renovated structures
- Several applications: heating, cooling, hot water, sanitary

Temperature: c.20°C

Depth: 100 - 200m

Aquifer geothermal energy

- Supply for heat network, directly or in cascade
- Heating, industrial projects or agri-food requiring temperature between 30-90°C

Temperature: 30 - 110°C

Depth: 500 - 2,500m

Deep geothermal reservoirs with production of critical metals

- Complex geothermal brine reservoir
- Environmental friendly process: no openpit mine, no water wasted, limited carbon footprint

Temperature: 110 - 140°C

Depth: 2,500 - 4,000m

2gré

2gré or Lithium de France depending on Lithium concentration in the brine





In-house ownership and operatorship of drilling rigs is key to unlock value safely and efficiently

Key barriers to entry Drilling rig fleet
Drilling know-how

- / Drilling rig fleet
- Drilling know-how
- Reservoir identification and mapping (subsurface)
- Heat production management through life of installation
- Reservoir exploration and mapping
- Drilling strategy / design to accommodate geology complexity and ensure high standard HSE
- Surface installation and production management including lithium extraction

DLE in focus



Three Main Families of DLE Technologies

Technology

Adsorption

LiCl molecule in brine physically absorbed onto sorbent and removed with strip solution



Water is used to recover the lithium in solution – no reagents

- c.90% Lithium extraction efficiency
- · Typically produces lithium chloride
- Technology proven and implemented in salars

Ion Exchange

Li+ ion in brine chemically absorbed into solid ion exchange material and swapped for other

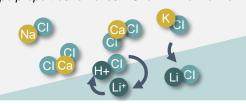


· High concentration of Li in the solution

- > 90% Lithium extraction efficiency
- Impurity contamination is reduced
- Produces either lithium chloride or lithium sulfate

Solvent Extraction

Liquid phase with adsorptive or ion exchangetype properties removes LiCl or Li+ from brine



- High concentrations of lithium can be produced from the brine
- Simple extraction process

Limitations

Benefits

- Performs best at temperatures >50°C
- · Fresh water consumption could be an issue
- High OPEX costs resulting from large amounts of base and acid inputs
- Potential to degrade in acidic conditions
- Organic solvents can not be reinjected with the brine in the underground
- · Fire risk with high-temperature brines
- · Expensive relative to other technologies

Lithium de France will leverage existing technologies to optimize outputs while managing execution & technical risks



31

Geothermal well drilling

- Well documented thermal anomalies in the region: Rittershoffen, Soultz-sousforêt
- Over 15 deep geothermal wells drilled in recent years in the basin
- No chemical stimulation or hydraulic fracturing planned
- Carefully designed 3D imaging campaigns will be executed prior to the drill site selection and the well design

Geothermal plant

- Rittershoffen geothermal plant is a regional successful precedent (2 kms from Les Sources)
- Proven technology with hundreds of plant running globally
- Low-cost / Low CO₂ heat source
- Non-intermittent renewable energy
- Highly predictable resources

DLE

- Various proven strategies have been developed to extract lithium from brine allowing to:
 - · Expedite the extraction rate
 - · Reduce the impurity level
- The strategy will be to focus on high TRL technology
- Key objectives :
 - Lithium de France is developing a process suited to its brine based on existing DLE technologies
 - After exhaustive review of numerous DLE technologies, the next phase of bench piloting in Lithium de France laboratory is currently ongoing
 - In parallel, Lithium de France adapts technology to the specificity of the brine produced at Les Sources
 - · Scale-up to commercial operations
- Ongoing testing and selection of the most suitable technology by Lithium de France
- In parallel, Lithium de France is exploring the development of in-house solutions (low TRL today) in collaboration with academia and research institutes

Refinery

- Lithium rich eluate from the DLE will be supplied to the processing plant
- At this stage, the company is focusing on lithium hydroxide but still has the flexibility to select the carbonate route
- Processing will follow proven processes

Lithium de France will master modular process to adapt cutting edge technology to the best extraction and environmental performance at lowest operating costs

Illustrative parameters of the contemplated transaction



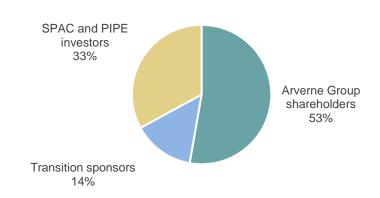
Sources (€m)			
Arverne equity roll	166		
SPAC / PIPE	130		
 of which Sponsors 	30		
Total sources	296		

Total uses	296
Fees	10
Arverne cash available	95
Serie B / GeoRhin	25
Arverne equity roll	166
Uses (€m)	

- Arverne equity roll calculated assuming 62% ownership in Lithium de France
- Assuming €130m of gross proceeds raised through SPAC / PIPE
- Uses include
 - (i) €5m acquisition of GeoRhin closed in March 2023;
 - (ii) €20m investment from Arverne Group in the Serie B of Lithium de France;
 - (iii) €10m transaction fees

Pro forma EV (€m) ^{1,2}	
Shares outstanding post ADP1 (m)	31.4
Share price	€10.0
Pro forma Equity Value	314
+ Minorities	55
- Net cash AG	-95
- Net cash Lithium de France	-44
+ Pro Forma financial liabilities	27
Pro forma Enterprise Value	257

Post transaction ownership^{1,3,4}



[#] shares outstanding is pro forma the issuance of 1.8m ADP1

Minorities corresponds to minorities of Lithium de France (38% x €144m)

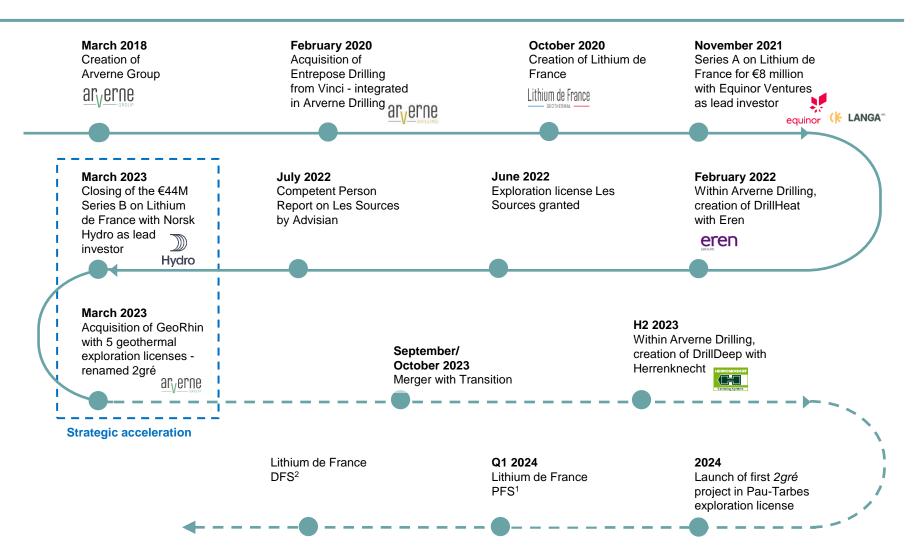
SPAC and PIPE investors excluding sponsors

Transition sponsors including €30m investment in the SPAC/PIPE (€15m via convertible bonds converted at merger value and €15m in the SPAC) and including ADP1 shares

Strictly Confidential

Arverne Group aims at accelerating the energy transition with top tier partners





Notes

- 1 Pre-Feasibility Study
- 2 Definitive Feasibility Study